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# A Hybrid Collaborative Algorithm to Solve an Integrated Wood Transportation and Paper Pulp Production Problem

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**Abstract.** This paper proposes a hybrid algorithm to tackle a difficult real world problem arising in the context of pulp and paper production. This situation is modeled as a scheduling problem where one has to decide which wood goes to each available processing unit (wood cooker) in order to minimize the variance of wood densities within each cooker for each period of the planning horizon. The proposed hybrid algorithm is built around two distinct phases. The first phase uses two interacting heuristic methods to identify a promising reduced search space which is then thoroughly explored in the second phase. This hybrid algorithm produces high quality solutions in reasonable computation times, especially for the largest test instances. Extensive computational experiments demonstrated the robustness and efficiency of the method.

**Keywords.** Vehicle routing problem with pauses, exact formulation, heuristic.

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## 1. Introduction

The problem considered here arises in the context of a large Brazilian pulp and paper producer. The paper pulp's manufacturing process is based on the transformation of wood into a fibrous material. This material is known as paste, pulp or industrial pulp. Paper pulp is obtained by a thermochemical process (Kraft process) in which wood chips and chemicals are fed into a pressure vessel. The Kraft process basically consists in submitting the chips to the combined action of sodium hydroxide, sodium sulfite and steam inside the vessel in order to separate the lignin that binds the fibre in the wood. This liberated fibre is the industrial pulp. For more information on the Kraft process see Biermann (1996).

The basic density of the wood chips (i.e density of dry wood) plays an important role during the Kraft process, as mentioned in Foelkel et al. (1992) and Williams (1994). If the range of the basic densities of the chips present in a cooker is wide, setting the parameters for the thermochemical process (i.e. quantities of chemicals, pressure and temperature) to values maximizing the quality of the produced pulp will not be possible. Consequently, the cooker will contain a mix of under and over cooked wood chips, and the transformation will be inefficient: lower percentages of lignin will be extracted from the wood while requiring increased energy consumption and generating a lower quality pulp. In addition, pulp produced with high density wood has a different purpose than pulp produced with low density wood. The former is mostly used to manufacture cardboard while the latter is used for tissues, as reported by Kennedy et al. (1989). For these reasons, the homogeneity of the basic density of wood chips is a highly desired factor in the pulp and paper industry.

Therefore, in order to meet pulp quality requirements while minimizing production costs, one needs to use the most homogeneous mix of wood chips. To this end, plant managers need to carefully set the cooker's parameters. Even if we assume that the average basic density in a cooker is known, values' setting for each parameter maximizing the production yield is an extremely complicated task. Since there is no known analytical relationship between parameters, companies have empirically developed specific recipes for which specific parameters values are suggested. These recipes will be referred to as *working levels*.

On the other hand, wood supply plays a key role in the paper pulp's manufacturing process. At every moment, plant managers must decide which

wood, from what is available at the wood yard, should be used at each cooker. In the Brazilian context studied here, pulp production is based on the transformation of farm grown eucalyptus. The farms are divided into homogeneous parcels of land, known as harvest areas, producing enough wood to feed a pulp digester for one day. Once a parcel is harvested, the logs are transported to the factory yard. Until very recently, wood yards were managed in a rather simplistic manner: trucks “dropped” the harvested wood into heaps, then wood-cranes moved the logs to the chippers which feed the cookers. However, the efforts made to increase the productivity of forestry operations have led to a more efficient, yet challenging context. The previous practice, where yard “desynchronized” forests and production, has evolved towards modern yards separated into zones, where each zone assigned to a different cooker. In other words, the harvested wood is transported by a number of fulltruckload trips to the yard zone corresponding to a specific cooker. This new practice requires that plant manager determines in advance to which yard zone, and therefore to which cooker, the wood from the harvested forest will be assigned. It follows that both transportation and transformation activities are synchronized by the transportation and production plan. Also, in order to simplify wood yard operations, this new management model requires that all the wood coming from the same harvested area be used before using the one coming from another area. Indeed, this strategy minimizes both traffic handling at the wood yard and the amount of wasted wood.

Taking this into account, our industrial partner’s production is managed in the following way. First, he considers the available wood within a fixed planning horizon, each period being a working week. Then, he considers five potential working levels, each corresponding to a specific basic density. Based on these inputs, he simultaneously sets the *working levels* for every cooker during each planning period, and selects the harvested wood to transport to the factory and its assignment to cookers. This is done in such a way that, for each cooker and for each period on the planning horizon (1) the variance of the basic density in a cooker is minimized and (2) the difference between the average basic density and the “target” one (i.e. the one for which the cooking parameters have been set) is also minimized.

This paper contributes a two-phase solving approach to this difficult problem. In the first phase, two simple heuristics cooperate to build a restricted search space. This search space is then explored during the second phase. The remainder of this paper is organized as follows. The following section positions this work with respect to previous operations research applications

made in the forestry field. It also reviews some relevant papers allowing the interested reader to survey hybrid algorithms or hybrid solving approaches. Section 3 will introduce the two mathematical models used in this work. Section 4 will describe the overall structure of the proposed hybrid algorithm. Computational results will be presented and analyzed in Section 5. Finally, Section 6 concludes the paper.

## 2. Positioning of the paper in the literature

Since this work presents the development of a new search algorithm for a very specific industrial context, this section is divided into two distinct parts. The first part focuses on the pulp and paper industry. More specifically, it reports some of the most recent and relevant works regarding operations research application to solve production planning and transportation problems in this industry. The second part introduces the reader to the field of hybrid algorithms, an emergent and promising approach in the operations research field to solve combinatorial problems. In both cases, reporting an exhaustive literature review would be far beyond the scope and the needs of this work. Nonetheless, the objective of this section is to allow the reader to position this contribution within the two mentioned research streams.

In the last years, the number of operations research contributions made to the forestry supply chain, particularly to the pulp and paper industry, has rapidly increased. These contributions deal with a wide range of problems, from long-term strategic problems related to forest management or company development to very short-term operational problems, such as planning for real-time log/chip transportation or cutting. D'Amours et al. (2008) provides a very interesting review of applications of operations research techniques, including strategic and tactical planning as well as operational issues. Strategic planning focuses mostly on decisions regarding wood availability and facility design. Growing a forest to maturity is a very slow process. Although Eucalyptus is one of the fastest growing trees and the sole species exploited by our industrial partner, it still requires between five and seven years of growth before it can be harvested. Tactical planning policies and their impact on the forestry supply chain performance have been studied by Santa-Eulalia et al. (2011). On the other side of the spectrum, operational planning is concerned with the optimization of harvested resources and machinery, pulp production planning, and wood transportation.

Wood transportation activities have received a considerable amount of the researchers' attention. Moura and Scaraficci (2008), using a hybrid GRASP - Linear Programming Metaheuristic, scheduled the wood transportation from harvested areas to mills on a day to day basis on a one year horizon. de Lima et al. (2011) proposed a log stacking allocation problem. The authors defined operational issues as the difficulty to move forestry equipment, the difficulty in log stacking, and distance between stacks and existing roadways. They proposed a solving approach which uses a geographic information system (GIS) to classify potential locations and evaluate operational issues. They modeled the problem as a linear programming formulation. The transportation of logs between forest areas and wood mills has also been addressed as a vehicle routing problems in El Hachemi et al. (2011). The authors used a hybrid solving approach encompassing constraints programming and linear programming optimization, these methods being linked by the communication of global constraints. Their objective is to minimize the cost of the unproductive activities. Bredström and Rönnqvist (2008) also models a wood transportation situation as a vehicle routing problem, but in their case, time windows and synchronization constraints are considered. Synchronization constraints express the simultaneous availability of resources, for example, the availability of a "loader" (a crane that loads the logs on the trucks) at the truck arrival.

The problem described in this work starts at the end of the forest harvesting planning, as described in Rönnqvist (2003), but does not account for transportation issues such as those presented in the above mentioned works or in Karlsson et al. (2003). In fact, this problem uses the output of the short-term harvest planning as its input (the available harvested areas waiting for transportation) and provides the data for transportation models detailing which week each harvested area should be transported and to which facility it should be fed. More precisely, the problem studied here is based on the one presented in Pécora et al. (2007) to which we refer the reader for a detailed version. In this study, the authors provided a mathematical model and proposed a constructive heuristic to solve it. As described in Pécora et al. (2007), the efficiency of exact methods applied to this problem is very limited, mostly due to the slow convergence of the linear relaxation. In order to overcome this obstacle, this paper proposes a new hybrid heuristic that exploits the decisional structure of the problem. Hybrid heuristics will be now discussed briefly.

Within the operations research literature, the term "hybrid solution ap-

proach” is generally applied to the combination of two (or more) different solution methods to promote the exploration of new search regions, of escaping the local attraction of optimal points or of generating cuts, among others. The approach proposed here clearly falls within this rapidly growing field. However, it can be argued that its fundamental principle differs from the ones that have until now underlined the majority of hybrid approaches. As any two solution methods can be combined to create a hybrid method, the number of possible hybrid approaches is quite important. Therefore, the literature on hybrid algorithms is rather large and fast growing. Nevertheless, some works have attempted to review and classify this research stream. More notably, several authors have proposed a taxonomy on hybrids based on the nature of the methods being hybridized. Talbi (2002) was among the firsts to provide an extensive classification of hybrid methods using heuristics, while Puchinger and Raidl (2005) focused on heuristic-exact hybrid methods. Jourdan et al. (2009) proposed a taxonomy on hybrids heuristic-exact methods based on the work of Talbi (2002). Jourdan et al. (2009) classified the design of each hybrid into high level or low level; the latter corresponds to the case where a given function of a metaheuristic is replaced by another method and the former corresponds to different algorithms being self-contained. They also classified hybrid methods in terms of their cooperation mechanisms into “relay” and “teamwork”. “Relay” corresponds to a set of methods being applied one after the other and each using the output of the previous as its inputs acting in a pipeline fashion while “teamwork” represents cooperative optimization models. More recently, Antonio Parejo et al. (2012) proposed a survey on optimization metaheuristics frameworks and Blum et al. (2011) contributed a survey on hybridization of different methods of any nature: metaheuristics with metaheuristics, metaheuristics with constraints programming, metaheuristics with tree search techniques, metaheuristics with problem relaxation and metaheuristics with dynamic programming. Their paper surveyed 169 works on hybrids and concluded with a brief guideline to develop hybrids algorithms. It can be observed that although hybrid approaches have traditionally merged exact and/or heuristic algorithms (Gallardo et al., 2007), more and more research is devoted to hybrid methods including other approaches such as simulation (Peng et al., 2006), constraint programming (Correa et al., 2004; Hooker, 2006), neural networks (Sahoo and Maity, 2007; Pendharkar, 2005) and multi-agent approaches (Yan and Zhou, 2006).

In spite of categories or classifications, hybrid algorithms have been ap-

plied to a wide range of operational research problems and have produced very good results on classical ones such as the knapsack problem (da Silva et al., 2007), the Traveling Salesman Problem (TSP) (Nguyen et al., 2007), the p-median (Resende and Werneck, 2004) and variants of classical problems as the blocking permutation flow shop scheduling problem (Wang et al., 2011), multi-objective stochastic assembly line balancing (Cakir et al., 2011). Hybrid algorithms also offered very good results for real world applications such as health care planning (Bertels and Fahle, 2006; Pécora, 2002), the optimization of credit portfolios (Schlottmann and Seese, 2004), aircraft scheduling (Gronkvist, 2006) and berth allocation problem (Liang et al., 2009) to cite just a few.

In the particular context of pulp and paper production, (Bredström et al., 2004), proposed a hybridization of two mixed integer models that determined the daily supply chain decisions of a pulp mill plant over a planning horizon of three months. The first model planned the production for each mill over a three months horizon and solved it using a column generation approach. The second model used binary variables to represent the explicit decisions regarding which product to produce on each day. According to the authors, the solutions generated by their models are both useful and more effective than the manually generated schedules they were compared with.

Before moving to the mathematical formulation of the problem, a word must be said in regards to the maximization of homogeneity or, in other words, the minimization of a dispersion measure, a central issue of the problem at hand. Fisher (1958), studied maximum homogeneity problems in the context of partitioning data samples into groups. He divided them into two classes. The first class dealt with what he calls *unrestricted problems*, i.e. problems where no *a priori* conditions are imposed on the observations to be grouped. These problems can easily be solved by approaches based on sorting and contiguous partitioning of the sorted observations. The second class deals with *restricted problems*, i.e. problems where conditions are imposed on the observations to be grouped. In this case, no simple general solution method is available. The problem described here falls within the second class. Maximizing the homogeneity of a partition is, of course, equivalent to minimizing the sum of the variance of its elements.



### 3. Mathematical formulations

This section first presents a mathematical formulation, which will be referred to as L-Problem (for Level Problem), aimed at answering the questions with which the plant engineers described in the Introduction are faced. More precisely, it decides how to: (1) select the wood and determine its assignment to cookers and (2) select the choice of working levels for each cooker and period. This is done in such a way that the difference between the elected target density and the average basic density of the wood fed at each cooker and for each period is minimized.

Pécora et al. (2007) already faced the problem of minimizing the deviation of the wood densities within each cooker. In their paper, they proposed a linearization strategy based on the definition of a set of discrete density ranges what we, in other words, call *working levels*. However, the model proposed in Pécora et al. (2007) had to be adapted in order to cope with the new wood yard practices. In particular, since forest parcels produce similar volumes of wood that need to be completely consumed by a given cooker before starting with another parcel, our new model does not take into account forest volumes, nor inventory constraints. Despite these simplifications, the formulation proposed for the L-Problem remains very difficult to solve in real sized instances as the ones found in the industry.

We also define a second problem namely the V-Problem (for Variance-Problem), which aims at scheduling and assigning the available wood among cookers in such a way that the variance of the basic density for each cooker and period is minimized. One could think that the V-Problem is better suited to the real plant managers' problem than L-Problem, since it directly minimizes the density variance within each cooker. However, solutions to the V-Problem, although very appealing with respect to their density variance, may lead to any average density values for which the company doesn't have an optimized receipt. Nevertheless, the V-Problem is far from useless as it may, in fact, contribute crucial information on how to form good (i.e. low variance) wood arrangements. This information will be used in the algorithmic scheme presented in Section 4 which will help us solve the L-Problem. However, before get into the hybrid solving approach, let us first introduce some basic notation and present both models.

Let  $T$  be the planning horizon, where each time period  $t$  is one week long, and  $W$  be the set of harvested areas waiting for transportation. Note that harvest areas are not all available for transportation at the same time: some

forests are very young, some are very old, and others are not dry enough for pulp production purposes. Thus, each harvest area  $w \in W$  is associated with a transportation window identified by  $\tau_{wt}$ , which takes value 1 when the harvest area  $w$  is available for transportation at period  $t$  and zero otherwise. Finally, each harvest area  $w$  is also characterized by the average basic density  $\delta_w$  of the wood from that area.

On the manufacturing side, we consider a single plant equipped with several pulp processing units, identified by index  $f \in F$ . Let  $L$  be the set of predefined working levels used in the plant. The parameters for each level  $l$  have been adjusted for a specific wood density, that we will call the *target density* and denote by  $\delta_l$ . The pulp demand for every cooker and period, denoted by  $d_{ft}$ , is deterministic. It's assumed to be less than the corresponding cooker production capacity and is given as a number of harvest areas. The volume of available wood in each harvest area is not explicitly considered in the demand satisfaction constraints because, in the particular context modeled here, all harvest areas are planted specifically for pulp manufacturing purposes and their volumes are basically the same. Thus, one can easily simplify these constraints by considering the demands as a fixed number of harvest areas without much loss of precision.

Let us also introduce decision variables  $x_{wft}$  which take value 1 when the harvest area  $w$  is processed by cooker  $f$  at period  $t$ , and zero otherwise, and decision variables  $y_{ftl}$ , which take value 1 if the cooker  $f$  is set at production level  $l$  during period  $t$  and zero otherwise. Two sets of real and positive auxiliary variables are also required:  $\sigma_{ftl}$  which is used to compute the deviation between the basic densities of the wood assigned to a given cooker and the target basic density that has been selected for the cooker, and  $s_{ftl}$  which act as explicit slack variables. L-Problem is therefore formulated as follows:

### L-Problem

$$\text{Minimize } Z^L = \sum_t \sum_f \sum_l \sigma_{ftl} \quad (1)$$

$$\text{Subject to: } \sum_l y_{ftl} = 1 \quad \forall f, t; \quad (2)$$

$$s_{ftl} \leq M(1 - y_{ftl}) \quad \forall f, l, t; \quad (3)$$

$$\sum_w (\delta_w - \delta_l)^2 x_{wft} = \sigma_{ftl} + s_{ftl} \quad \forall f, l, t; \quad (4)$$

$$\sum_f x_{wft} \leq \tau_{wt} \quad \forall w, t; \quad (5)$$

$$\sum_f \sum_t x_{wft} \leq 1 \quad \forall w; \quad (6)$$

$$\sum_f \sum_{t=1}^{t'} x_{wft} = 1 \quad \forall w \in W_{t'}, \forall t' \in T; \quad (7)$$

$$\sum_w x_{wft} = d_{ft} \quad \forall f, t; \quad (8)$$

$$x_{wft}, y_{ftl} \in \mathbb{B} \quad \forall w, f, t, l; \quad (9)$$

$$\sigma_{ftl}, s_{ftl} \in \mathbb{R}^+ \quad \forall f, t, l; \quad (10)$$

L-Problem aims at minimizing the sum over all the cookers and periods of the difference between the target density and the average density of the wood assigned to each cooker, which is computed by variables  $\sigma_{ftl}$ . To this end, constraints (2), (3) and (4) are required. Constraints (2) state that one and only one density level per digester and period will be chosen (i.e. the target level). Then, note that constraints (3) allow variables  $s_{ftl}$  to take any positive value bounded by  $M$  when digester  $f$  is not scheduled to operate at level  $l$  in period  $t$ . However,  $s_{ftl}$  are forced to zero for the selected target densities. Constraints (4) compute the wood densities' deviation within each digester with respect to the target level, putting the result either in  $\sigma_{ftl}$  - for the selected digester target level - or in  $s_{ftl}$  - for the other working levels. Constraints (5) state that each harvest area can only be used within its time window, while constraints (6) ensure that the same harvest area can't be used more than once. In the real life application modelled here, certain harvest areas are required to be used before the end of the current planning horizon, generally because they have been harvested for some time already and must be transported and processed before they become unfit for processing. Set  $W_{t'} \subset W$  identifies such forest units and constraints (7) force the model to use all such harvest areas (i.e. those that must absolutely be used before the end of the period  $t'$ ). Demand satisfaction is ensured through constraints (8). Finally, constraints (9) and (10) define the variable ranges.

As we mentioned previously, solving the formulation proposed for the L-Problem is a very difficult task, mainly because their relaxation result in very poor lower-bounds. In fact, constraints (3) are useful only when the variables are integer. In consequence the linear relaxation adjusts itself to

get a null objective function, so the algorithm executes too many iterations to increase the lower bound. Therefore, real world instances cannot be solved in reasonable time and a heuristic approach seems adequate to tackle the L-Problem efficiently.

To this end, we realized that despite the target levels, plant engineers try to group available wood so that they may reach the highest homogeneity in each cooker and each period. Following this idea, we formulated the V-Problem (for Variance-Problem). V-Problem aims at scheduling and assigning the available wood among cookers in such a way that the variance of the basic density for each cooker and period is minimized. The V-Problem is subjected to the same practical constraints as the L-Problem (demand satisfaction, use of the woods within the given time windows) but it doesn't take into account the choice of settings for the cookers (i.e. the target densities). Using the notation introduced previously, the V-Problem can be formulated as the following integer non-linear model.

### V-Problem

$$\text{Minimize } Z^V = \sum_w \sum_t \sum_f (\delta_w - \hat{\delta}_{ft})^2 x_{wft} \quad (11)$$

$$\text{Subject to: } \frac{\sum_w \delta_w x_{wft}}{\sum_w x_{wft}} = \hat{\delta}_{ft} \quad \forall f, t; \quad (12)$$

$$\sum_f x_{wft} \leq \tau_{wt} \quad \forall w, t; \quad (13)$$

$$\sum_f \sum_t x_{wft} \leq 1 \quad \forall w; \quad (14)$$

$$\sum_f \sum_{t=1}^{t'} x_{wft} = 1 \quad \forall w \in W_{t'}, \forall t' \in T; \quad (15)$$

$$\sum_w x_{wft} = d_{ft} \quad \forall f, t; \quad (16)$$

$$x_{wft} \in \mathbb{B}; \hat{\delta}_{ft} \in \mathbb{R}^+ \quad (17)$$

The objective function (11) is the sum of the squared difference between the basic density of the allocated wood and the average working density for each cooker and period. In other words, it (11) minimizes the dispersion of

the wood density. Precisely, the average basic density for each cooker at each period  $\hat{\delta}_{ft}$  is computed by constraints (12). Constraints (13) to (16) are, of course, the same as defined in L-Problem. Finally, we find constraints (17) on the nature of the variables used in the model.

The previous paragraphs presented two similar, yet different problems, and their respective formulations. These problems present complementary perspectives to the situation faced by the plant engineers. Indeed, solving the V-problem is quite appealing because it will minimize the overall density variance of the wood processed by each cooker. However, it does not account for the density's proximity, or lack thereof, to one of the discrete levels corresponding to the prefixed factory settings. On the other hand, the L-problem minimizes the variance of the wood assigned to each cooker and period with respect to the elected target density, but solving it is far beyond the ability of commercial branch-and-bound solvers.

In order to solve the problem faced by plant engineers, the next section proposes a two-stages hybrid approach that combines the information obtained by the two proposed models. To this end, we will denote  $\delta_{ft}^V = \hat{\delta}_{ft}$  as the average density of the wood assigned to each cooker and period, and  $\delta_{ft}^L$  as the target basic density elected for each cooker and period. The comparison between  $\delta_{ft}^V$  and  $\delta_{ft}^L$  will be used to identify promising search directions during the execution of the heuristic algorithm, as will be explained in the next section.

#### 4. The search algorithm

The main idea of the proposed search algorithm is to reduce the size of the potential solution space in order to concentrate the search to a specific sub region which could be explored to optimality in an efficient manner.

The search algorithm is comprised of two phases: the *space restriction phase* and the *search phase*. The space restriction phase aims to identify sub regions of the solution space which offer a high potential for near optimal, if not optimal, solutions. Once this process has been completed, the resulting RS (Restricted Space) is thoroughly explored by either an exact method or a dedicated local search algorithm. When applied to the problem considered here, and during the space restriction phase, subsets of potential working levels for each cooker and period are elected to form a sub region of the solution space. These subsets will then be used as constraints during the search phase of the L-Problem formulation, which will hopefully be solved to

optimality. The next section focuses on the hybrid approach that we propose for building the RS.

#### 4.1. The restriction phase

The objective of the restriction phase isn't to find an optimal solution but to identify a promising sub region of the solution space. This will be achieved by means of an iterative approach in which, at each iteration, a region of the solution space is probed. Probing a region consists in generating a solution which may give us an idea of the region's potential for containing high quality solutions. After few iterations, the algorithm examines the structure of the solutions produced and builds a restriction, the RS, on which a thorough search will be executed during the search phase. The question now is how to probe the solution space. If you recall, Section 3 proposed formulations for the L-Problem and the V-Problem. Both formulations are difficult to solve (note that V-Problem has a non-linear objective function), so we propose two simple but efficient heuristics (namely L-Heuristic and V-Heuristic) to produce solutions to these problems. Basically, L-Heuristic decomposes the whole problem into  $|T|$  individual periods that can be solved sequentially, from period  $t = 1$  to period  $t = T$ , using the formulation provided in Section 3. V-Heuristic is a construction algorithm which allocate one by one the available forests to cookers in order to minimize the variance of the wood allocated to each digester and period. After allocating all the wood, a 2-OPT neighbourhood local search tries to exchange the allocation of pairs of forests in an attempt to reduce the total density variance. Both L-Heuristic and V-Heuristic are presented in Appendix A. Also, an information exchange mechanism has been designed in order to guide the search performed by these heuristics. This whole process is illustrated by Figure 1.

The restriction space building process, consists of the following four steps.

1. The process starts by calling the L-Heuristic on the whole solution space. L-Heuristic (see Appendix A.1) produces a feasible solution to the L-Problem which specifies a unique working level for each cooker and period by means of variables  $y_{ftl}$  which are associated to unique density values  $\delta_{ft}^L$ .
2. The set of target densities produced by the L-Heuristic are then passed to the V-Heuristic (see Appendix A.2), which uses these values as the "reference" density or, in other words, the average density with respect to the variance to be minimized for each cooker and period. Executing the V-Heuristic therefore produces a feasible solution which assigns

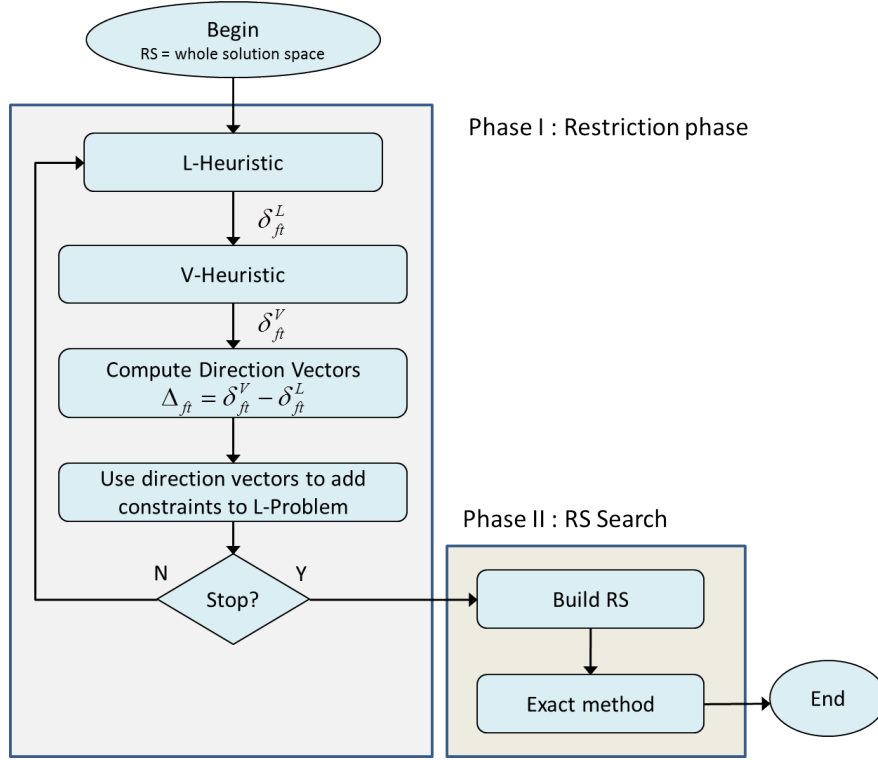


Figure 1: The hybrid algorithm

available wood to cookers in order to minimize the variance with respect to the target density. The wood assignments produced by the V-Heuristic allow to compute  $\delta_{ft}^V$ , the average wood density for each cooker and period.

3. At this point, it is possible to compute  $\Delta_{ft} = \delta_{ft}^V - \delta_{ft}^L$ , which evaluates the gap between the “elected” density for each cooker and period,  $\delta_{ft}^L$  and the average density reached by the wood assignment proposed by the V-Heuristic,  $\delta_{ft}^V$ . We will refer to  $\Delta_{ft}$  as *direction vectors*. Direction vectors are computed for every cooker and period in order to drive the search towards more promising solutions. These new search directions, which take the form of restrictions on the  $y_{ftl}$  variables, are added to the L-Problem. The constraints added in previous iterations are then deleted and the algorithm moves to step 1 to perform a new iteration. At each iteration, new restrictions are applied, limiting the feasible so-

lution space. The algorithm stops the restriction phase after a prefixed number of iterations or as soon as the size of the incumbent solution space is large enough.

4. After a given number of iterations and once the solution space has been probed adequately, a RS is built by looking at the solutions produced by the L-Heuristic and V-Heuristic during the restriction phase. The RS is then explored thoroughly by means of an exact, or a dedicated search method.

The following paragraphs describe the way in which information is extracted from the analysis of the direction vectors and how this information is introduced into the following iterations. We also explain how the RS is built to complete the restriction phase.

*Direction vectors:* Direction vectors allow us to evaluate if homogeneous groups of wood can be formed for specific factory working levels. A zero, or a rather small, direction vector is consistent with a good wood assignment, i.e. a wood assignment with a small variance with respect to the elected working level for the cooker  $f$  at period  $t$ . On the other hand, if the results obtained from the methods differ greatly, it implies that forming homogeneous density assignments around the level chosen will be difficult and, therefore, that the level should be reconsidered.

Whenever the two methods do not agree on the value that the working density should take,  $\Delta_{ft}$  can be viewed as a suggested search direction. To better illustrate this notion, let us introduce Figure 2 which shows direction vectors  $\Delta_1$  to  $\Delta_5$  obtained for each of the planning periods  $t = 1, \dots, 5$  for a given cooker.

Figure 2 presents the prefixed density working levels ( $L1$  to  $L5$ ) corresponding to unique  $y_{ftl}$ . It also shows three types of direction vectors. The first type corresponds to the case illustrated by vectors  $\Delta_1$  and  $\Delta_2$ . The second type corresponds to direction vectors  $\Delta_3$  and  $\Delta_4$ . The last type is illustrated by direction vector  $\Delta_5$ . Each case is explained in the following paragraphs.

Direction vectors  $\Delta_1$  and  $\Delta_2$  point to respectively higher and lower density than the ones elected for the cooker. In particular, since  $\Delta_1$  indicates that the average density of the wood assignment is much higher than the density level elected for the cooker, we conclude that the current density level and those below (i.e.  $L_1$ ) do not seem adequate and, in consequence, will not be



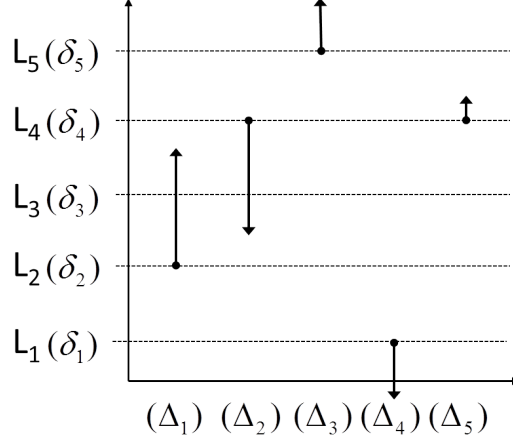


Figure 2: Example of direction vectors

considered in the forthcoming iterations. To this end, a constraint like:

$$\sum_{(ftl) \in G'_1} y_{ftl} = 0 \quad (18)$$

where  $G'_1$  is the set of levels  $l$ , which should be forbidden for given cooker and period will be added to L-Problem at the following iteration. In a similar manner,  $\Delta_2$  allows us to postulate that the current level plus those higher than  $L_4$  seem rather inappropriate and they can be forbidden in further iterations.

Direction vectors  $\Delta_3$  and  $\Delta_4$  point to densities out of the valid density range. We conclude that the current levels are the most promising and that these levels will therefore be fixed for the next iteration. This can be done by adding a constraint similar to Equation 18 to the L-Problem and extending it to a different set  $G'_1$  of variables. For example, if we consider  $\Delta_3$  in Figure 2, the following equation should be added:  $y_{(1,3,1)} + y_{(1,3,2)} + y_{(1,3,3)} + y_{(1,3,4)} = 0$ .

The last type of direction vector is illustrated by  $\Delta_5$  and it corresponds to the situation where both the L-Heuristic and the V-Heuristic agree on the target and elected densities. In this case we can conclude that choosing the elected level was a good decision and that this level will therefore be fixed for the next iteration. In the particular case shown in Figure 2, the following constraint will be used:  $y_{(1,5,1)} + y_{(1,5,2)} + y_{(1,5,3)} + y_{(1,5,5)} = 0$ .

It can also be observed that, while the last two types of direction vectors tend to concentrate the search in the same region of the solution space by fixing variables at their current values, the first type of direction vector forces the search to other non-explored regions, forming a kind of intensification/diversification mechanism.

#### *Building the restricted space*

In order to define the RS, we keep track of the different solutions produced by the L-Heuristic and the V-Heuristic during the restriction phase and use them to build an “envelope” on the density variables. Let  $S$  be the set for the density variables  $\delta_{ft}^i$ , associated with the solutions found in the restriction phase. These solutions are indeed local optima for their respective models. If the number of cycles in the restriction phase is  $N$ , then  $|S| = 2N$  represents half of the solutions coming from each heuristic method. Among the different ways of defining a restriction to the original search space based on the information gathered by the L-Heuristic and V-Heuristic, we propose to constraint the range of values for density variables by  $\underline{\delta}_{ft} \leq \delta_{ft} \leq \bar{\delta}_{ft}$ , where  $\underline{\delta}_{ft}$  and  $\bar{\delta}_{ft}$  are respectively the lowest and the highest values found for variable  $\delta_{ft}$  during the restriction phase. Bounding the average basic density in the L-Model is the equivalent of forcing the levels outside these bounds to be zero. This can be done by adding constraints similar to (18). The chosen region will encapsulate the density variables inside a convex envelope, making the search space smaller than the original one. Since all the visited local optima solutions are inside the envelope, this region is guaranteed to contain feasible solutions.

#### *4.2. Search Phase*

The search phase performs a thorough search on the RS. In our case, we solved the L-Model presented in Section 3 to optimality within the bounds given by the RS. To this end, a commercial branch-and-bound solver (Cplex 12.5.1.0) was used.

Obviously, the restriction phase plays a key role in the algorithm, and a careful trade-off on the RS size is needed in order to reach a satisfactory efficiency. If the restriction phase produces a very narrow RS, then the RS may be thoroughly explored with a reasonable computational effort, which is an excellent thing. However, a very narrow RS also increases the chances of missing high quality solutions. While a wide RS improves the likelihood for high quality solutions it becomes difficult to explore efficiently and, even if contains very good solutions, one risks missing some of them. Discussion on

this important issue is provided in the next section and presents the numerical experiments.

## 5. Computational experiments

This section is divided into two main parts, the first is aimed at explaining the different trade-offs underlying the parameters' setting process. The second part seeks to assess the potential of the proposed approach by comparing the quality of the solutions obtained to the one produced by its component methods and a commercial branch-and-bound software.

Our test bed contains 100 instances inspired by real data provided by a Brazilian company. The industrial setting considered has three identical cookers. Plant managers elected 5 working levels ( $l_1$  to  $l_5$ ). Instances are divided into three groups according to the number of periods covered by the planning horizon  $T = \{16, 32, 52\}$ . Test instances also differ in the number of available forests to allocate  $W = \{400, 600, 800, 1000\}$ . Finally, in order to increase the robustness of our tests, we generated a forest basic density by drawing from a normal distribution where the average is 530 and standard deviation  $D = \{50, 100\}$ . Groups T=52 (which represents the planning for one year) and T=32 have 40 instances each, while the group T=16 contains 20 instances, as described in Table 1. All tests were performed on *Intel(R) Xeon(R) X5675 @ 3.07GHz* computer with a Linux operating system.

T	16	16	32	32	32	32	52	52	52	52
W	400	400	400	400	600	600	800	800	1000	1000
D	50	100	50	100	50	100	50	100	50	100
# instances	10	10	10	10	10	10	10	10	10	10

Table 1: Description of the testbed

### 5.1. Parameters setting

One of the greatest challenges of the approach presented in this paper lies in determining the RS's size. To formalize things, let us define the RS's size as the quantity of *free* integer variables in the RS or, in other words, variables that have not been forced to a value. Undeniably, the larger the RS, the greater the chances of it yielding good solutions or even the optimal solution. On the other hand, the larger the RS, the harder it is to explore

thoroughly. Several preliminary experiments were conducted in order to empirically estimate an efficient trade-off between the size of the RS and the computational time required to explore it. More precisely, we intended to estimate the empirical relationship between the RS's size and the time required by the branch-and-bound software to explore it to optimality. Our experiments showed that most of the RSs with 30 or less free variables were solved to optimality in less than one hour. Since, for us, one hour qualified as a reasonable amount of computational effort to solve a problem like the one presented here, we arbitrarily decided to aim for RS with approximately 20 to 30 free variables. Consequently, the number of free variables is counted after each iteration of the restriction phase and, if it is greater than 20, then the algorithm generates the RS and proceeds to the Search phase. If there is less than 20 free variables, then a new iteration of the restriction phase is executed.

Finally, three different types of direction vectors were presented in section 4, but nothing was said about how many of them, if not all, should be used at each iteration. Using too many direction vectors should constraint the RS very quickly and therefore limit the information exchange between the L-Heuristic and the V-Heuristic. However, if the information contained in the direction vectors isn't used, then the search isn't guided and the expected synergy between the heuristics simply disappears. After preliminary experiments, we established two rules of thumb in order to ensure that the restriction phase executed at least two iterations before producing a RS of the desired size. First, we decided to implement all the direction vectors of types two and three. If direction vector was under 10% of the density difference between two levels, it was classified as a type 3. The second rule concerns the selection and the number of direction vectors of type 1 to use. In this case we, we elected to use the 10% of the direction vectors of type 1 having the largest module. Our preliminary experiments revealed that, although these rules did not produce the best results for all the cases, they were proved to be the most robust.

## 5.2. Performance tests

This section aims at assessing the performance of the proposed solving approach in terms of both the quality of the solutions produced and the computational time required to achieve them. To this end, each instance in the test bed was solved by the collaborative RS-heuristic where the computational time allotted to the search phase was limited to 1 hour. Since the RS

production required less than 100 seconds in every case, it seemed fair to us to say that the RS-heuristic was allotted 1 hour of computational time. We also solved the L-Model formulation for each of the instances proposed using the commercial solver *Cplex 12.5.1.0*. We recorded the best integer solution produced by Cplex after 1 hour and 10 hours of execution, respectively. It's important to mention that, even after 10 hours of computing, Cplex was not able to close the optimality gap. More specifically, in the best cases and after 10 hours of computing time, Cplex was able to close to 87% the optimality gap produced for instance 32-400-100-10. The optimality gaps for all the others instances were well above 90%. Consequently, in the sequel we will discuss the performance of the proposed solving methods with respect to the results produced by the RS-Heuristic rather than to lower bounds. We will also report the best solutions produced by both the L-Heuristic and the V-Heuristic during the restriction phase. In the case of the solutions produced by the V-Heuristic, the chosen levels correspond to the ones closest to the average density for each cooker and period. This comparison will allow us to analyse the added value of the information exchanged between the two methods.

The computational results are presented in Table 2 to Table 4. In these tables, the first four columns give the characteristics of the instances. The four following columns report the gap between the solution produced by each of the considered methods and the RS-heuristic solution. The gap is computed using the equation:

$$Gap = \frac{Z_{Method} - Z_{RS}}{Z_{RS}} 100\% \quad (19)$$

where  $Z_{RS}$  is the objective function returned by the RS-heuristic and  $Z_{Method}$  is the value given by each of the other considered solving methods, respectively L-Heuristic, V-Heuristic, Cplex 1hr and Cplex 10hrs.

Table 2 reports the results produced for instances containing  $T = 16$  periods. As one could expect, both the L-Heuristic and V-Heuristic produced very poor results, with average gaps of 17.76% and 39.43%, respectively. When comparing the results produced by Cplex, it can be observed that the RS-Heuristic improves the Cplex 1 hour results in 16 out of 20 cases and those produced by Cplex after 10 hours of computing in 6 out of 20 instances. More precisely, the RS-Heuristic results are in average 1.72% better than those produced by Cplex after 1 hour, but 1% worse than the ones produced by Cplex after 10 hours. In general, and for these very small

sized instances, Cplex is very efficient but the RS-Heuristic performs also very well. It's worth mentioning it appeared more difficult to solve instances where forest's basic density was generated with a larger variance ( $D = 100$ ). In fact, the average gaps obtained for these instances were larger than those obtained when ( $D = 50$ ), whichever the method considered.

T	W	D	I	L-Heuristic	V-Heuristic	Cplex 1h	Cplex 10h
16	400	100	1	12.37%	36.95%	2.42%	-0.78%
16	400	100	2	23.83%	57.03%	3.11%	-0.74%
16	400	100	3	28.73%	47.55%	3.67%	-0.18%
16	400	100	4	19.06%	35.14%	0.14%	-0.90%
16	400	100	5	30.53%	27.25%	3.62%	-1.95%
16	400	100	6	20.34%	58.15%	-1.77%	-5.90%
16	400	100	7	37.01%	49.31%	3.13%	-2.63%
16	400	100	8	41.92%	43.84%	3.71%	0.45%
16	400	100	9	37.55%	45.96%	5.71%	-1.16%
16	400	100	10	15.20%	39.98%	5.42%	0.24%
<b>Average</b>				26.66%	44.12%	2.92%	-1.35%
16	400	050	1	7.15%	32.59%	0.95%	-0.15%
16	400	050	2	7.31%	25.76%	0.47%	-0.87%
16	400	050	3	6.87%	37.38%	-0.14%	-0.15%
16	400	050	4	10.77%	56.02%	-1.66%	-1.77%
16	400	050	5	7.47%	39.13%	2.17%	0%
16	400	050	6	13.28%	40.18%	0.24%	-0.44%
16	400	050	7	3.80%	22.88%	1.17%	0%
16	400	050	8	8.71%	32.75%	1.85%	-0.07%
16	400	050	9	19.46%	30.05%	0.86%	0%
16	400	050	10	3.79%	30.81%	-0.56%	-3.02%
<b>Average</b>				8.86%	34.75%	0.53%	-0.65%
<b>Average over 20 instances</b>				17.76%	39.43%	1.72%	-1.00%
<b>Number times RS is better</b>				20	20	16	6

Table 2: Computational Results for  $T = 16$  periods

Table 3 reports the results produced for instances containing  $T = 32$  periods. For these mid-sized instances, the RS-Heuristic performs much better than Cplex 1 hour but slightly worse than Cplex 10 hours. In fact, within the same computing time, the RS-Heuristic improved the results produced by Cplex 1 hour in 38 out of 40 instances and produced better results than Cplex 10 hours in 14 of the 40 instances. For the “easy” instances set ( $D = 50$ ), the average gaps produced by Cplex in 1 hour range from 4.37% to 4.71% and those produced within a 10 hours timespan range from -0.41% to -0.20%. The performance of the RS-Heuristic is therefore very close to the one offered by Cplex 10 hours, but requires only a fraction of the computing time. When considering the “hard” instances ( $D = 100$ ), the RS-Heuristic beats all the Cplex 1 hour results by 9.07% and 6.86% on average.

T	W	D	I	L-Heuristic	V-Heuristic	Cplex 1h	Cplex 10h
32	600	100	1	20.86%	32.18%	16.00%	1.44%
32	600	100	2	17.48%	60.46%	6.12%	0.33%
32	600	100	3	25.60%	21.08%	4.61%	-1.41%
32	600	100	4	22.74%	27.30%	2.65%	-0.45%
32	600	100	5	15.61%	36.75%	7.38%	0.61%
32	600	100	6	28.08%	30.19%	18.46%	-0.49%
32	600	100	7	20.38%	23.71%	7.12%	0.48%
32	600	100	8	11.53%	46.53%	12.28%	-0.25%
32	600	100	9	17.21%	33.57%	8.33%	4.02%
32	600	100	10	53.54%	32.06%	7.78%	0.09%
<b>Average</b>				23.3%	34.38%	9.07%	0.44%
32	600	050	1	8.99%	4.13%	1.14%	-1.37%
32	600	050	2	10.15%	16.89%	2.36%	0.19%
32	600	050	3	8.22%	15.81%	13.00%	3.36%
32	600	050	4	4.96%	19.78%	4.95%	-0.20%
32	600	050	5	8.97%	28.13%	5.22%	0.19%
32	600	050	6	11.97%	25.08%	0.49%	0.27%
32	600	050	7	11.18%	11.50%	-0.07%	-5.04%
32	600	050	8	13.15%	22.27%	-0.67%	-1.28%
32	600	050	9	5.27%	32.78%	4.27%	-0.35%
32	600	050	10	8.22%	15.81%	13.00%	0.09%
<b>Average</b>				9.11%	19.22%	4.37%	-0.41%
32	400	100	1	15.9%	36.90%	10.95%	-0.28%
32	400	100	2	24.60%	39.61%	19.28%	-1.34%
32	400	100	3	24.07%	27.37%	0.53%	-1.25%
32	400	100	4	17.32%	71.34%	12.11%	-2.81%
32	400	100	5	34.63%	31.97%	2.89%	-1.81%
32	400	100	6	19.90%	44.42%	6.61%	0.09%
32	400	100	7	17.70%	34.81%	13.22%	0.91%
32	400	100	8	45.44%	48.56%	1.54%	-0.94%
32	400	100	9	23.81%	60.15%	0.27%	-3.48%
32	400	100	10	16.46%	24.61%	1.23%	-2.37%
<b>Average</b>				23.98%	41.97%	6.86%	-1.33%
32	400	050	1	5.35%	20.26%	1.48%	0.19%
32	400	050	2	21.89%	22.57%	11.15%	0%
32	400	050	3	10.34%	24.83%	9.07%	0%
32	400	050	4	11.62%	17.00%	0.83%	-0.85%
32	400	050	5	9.65%	24.54%	6.68%	0.12%
32	400	050	6	5.71%	22.53%	3.30%	-0.65%
32	400	050	7	17.25%	12.13%	2.82%	-0.61%
32	400	050	8	10.92%	21.22%	3.48%	0%
32	400	050	9	14.17%	27.31%	3.18%	-0.34%
32	400	050	10	9.10%	16.34%	5.12%	0.18%
<b>Average</b>				11.6%	20.87%	4.71%	-0.20%
<b>Average over 40 instances</b>				17.00%	29.11%	6.25%	-0.38%
<b>Number times RS is better</b>				40	40	38	14

Table 3: Computational Results for T=32 periods

Table 4 reports the results produced by the largest-sized instances containing  $T = 52$  periods. For these instances, the results produced by Cplex 1

hour are clearly outperformed by the RS-Heuristic. In fact, the RS-Heuristic produced better results for all of the 40 instances, improving the Cplex 1 hour results by up to 44.64%, and by more than 10% on average. When compared to Cplex 10 hours, RS-Heuristic produced very similar results. The RS-Heuristic improved Cplex 10 hours' results in 23 of the 40 instances, with an average gap of 0.44%.

To summarize, the computational results show that the two methods used during the Space Restriction phase, namely the L-Heuristic and the V-Heuristic, performed very poorly when used alone. However, used within the information exchange scheme proposed here, they contributed to the definition of very a interesting subregion in the solution space. Consequently, search within this restricted region was more efficient as reported by our extensive numerical results. In fact, the results produced by the RS-Heuristic are comparable to those produced by Cplex, but they required, roughly, 1/10 of the computing time.

## 6. Conclusion

In this work we proposed a hybrid heuristic method to tackle a real world problem arising in the context of pulp and paper production. This situation is modelled as a scheduling problem where one has to decide which wood goes to each available processing unit (wood cooker) in order to minimize the variance of wood densities within each cooker for each period of the planning horizon. The proposed solution method is divided into two phases. In the first phase, two heuristic methods interact to exchange information on the searched space and visited solutions in order to find a suitable Restricted Space (RS). The second pahse then explores the RS by means of an exact algorithm. Extensive computational tests proved the efficiency of the RS Heuristic when compared to simple heuristics and standard branch-and-bound software.

Despite the good results produced by the proposed algorithm, we realised that, in order to increase the method robustness and therefore reduce the possibility of missing high quality solutions, the size of the RS needs to be kept relatively large. A natural extension of this study would therefore consist in generating several smaller RS instead of a single one. Doing so, each RS could be explored more efficiently and the risk of missing good solutions would be minimized. We also intend to apply the RS principles to our future researches and other difficult operations research problems.



T	W	D	I	L-Heuristic	V-Heuristic	Cplex 1h	Cplex 10h
52	1000	100	1	49.2%	30.28%	9.81%	-2.31%
52	1000	100	2	42.37%	21.94%	8.67%	0.81%
52	1000	100	3	60.72%	31.51%	44.64%	0.07%
52	1000	100	4	41.60%	15.23%	33.16%	-0.32%
52	1000	100	5	45.73%	33.43%	15.59%	-0.78%
52	1000	100	6	46.17%	19.10%	16.07%	-1.38%
52	1000	100	7	51.01%	26.31%	2.92%	-2.47%
52	1000	100	8	43.81%	26.08%	9.17%	-0.06%
52	1000	100	9	60.03%	23.44%	19.92%	5.99%
52	1000	100	10	55.26%	22.05%	34.04%	0.05%
<b>Average</b>				49.59%	24.94%	19.4%	-0.04%
52	100	050	1	15.99%	16.18%	4.63%	0.8%
52	100	050	2	18.20%	24.42%	36.62%	0.21%
52	100	050	3	25.39%	17.68%	8.45%	0.71%
52	100	050	4	28.18%	17.51%	4.83%	1.09%
52	100	050	5	20.51%	16.84%	9.91%	1.35%
52	100	050	6	24.36%	13.29%	0.76%	-0.43%
52	100	050	7	25.50%	19.29%	7.86%	0.95%
52	100	050	8	21.41%	17.44%	5.61%	-0.20%
52	100	050	9	31.24%	24.75%	3.04%	-1.24%
52	100	050	10	18.56%	25.86%	17.66%	4.09%
<b>Average</b>				22.93%	19.33%	9.94%	0.73%
52	800	100	1	25.45%	27.14%	14.22%	2.49%
52	800	100	2	20.31%	28.35%	6.34%	2.15%
52	800	100	3	32.15%	38.69%	8.26%	2.17%
52	800	100	4	16.94%	27.66%	9.30%	0.73%
52	800	100	5	24.29%	56.43%	4.23%	-0.05%
52	800	100	6	12.25%	26.57%	6.43%	0.17%
52	800	100	7	17.77%	38.39%	14.43%	0.75%
52	800	100	8	19.89%	21.70%	7.37%	-0.40%
52	800	100	9	21.65%	27.76%	7.54%	1.10%
52	800	100	10	25.85%	20.26%	6.78%	-0.78%
<b>Average</b>				21.65%	31.29%	8.49%	0.83%
52	800	050	1	14.59%	11.27%	5.00%	0.98%
52	800	050	2	11.22%	26.83%	2.12%	-1.16%
52	800	050	3	9.88%	19.32%	7.93%	1.04%
52	800	050	4	7.37%	24.88%	1.66%	0.35%
52	800	050	5	8.48%	18.39%	12.83%	-0.17%
52	800	050	6	6.41%	12.60%	0.41%	0.11%
52	800	050	7	8.48%	20.39%	3.77%	0.06%
52	800	050	8	11.8%	19.88%	2.20%	-0.06%
52	800	050	9	7.99%	14.28%	6.71%	3.66%
52	800	050	10	12.4%	21.72%	6.84%	-2.59%
<b>Average</b>				9.86%	18.96%	4.95%	0.22%
<b>Average over 40 instances</b>				26.01%	23.63%	10.69%	0.44%
<b>Number times RS is better</b>				40	40	40	23

Table 4: Computational Results for T=52 periods

## Appendix A. Heuristics used within the Space Restriction Phase

The L-Heuristic and V-heuristics used within the Space restriction phase are presented in the following paragraphs. Since the strength of the hybrid method depends more on the relevance of the information exchanged between the two models than on the quality of the solutions produced for each independent model, the heuristics proposed here are simple but efficient. The L-Heuristic is presented first, followed by the V-Heuristic.

### Appendix A.1. The constructive L-Heuristic

The solving approach proposed is inspired by the natural decomposition of the whole problem into  $|T|$  individual periods that can be solved sequentially, from period  $t = 1$  to period  $t = T$ , using the formulation provided in Section 3. However, in order to comply with the hybrid scheme proposed in this paper, this idea needs to be slightly adapted. If you recall, the L-Heuristic receives a search direction as input and provides a solution in this direction as output. This search direction is given by a constraint similar to Equation 18 which covers all of the planning periods. Therefore, since the search direction is not be taken into account, it is impossible to solve each period in an independent manner. In order to work around this drawback, the proposed heuristic executes  $|T|$  iterations, each one producing a solution for a single period. However, the problem will be tackled at each of the  $|T|$  iterations, but only the decision variables of the incumbent period will be required to be integer as the decision variables of the other periods will be defined as float or set to the values already solved. To illustrate this idea, let us consider a 3-period problem. Let us also assume that a search direction  $G$  is given. Then, the L-Heuristic will run three iterations:

1. In the first iteration, the L-Problem including constraints  $G$  is solved, but constraint (9) applies only to  $t = 1$  (i.e.  $y_{f1l}$  and  $x_{wf1} \in \mathbb{B}$ ) and therefore we have:

$$x_{wft}, y_{ftl} \in \mathbb{R}^+ \forall w, f, l, t = \{2, 3\} \quad (\text{A.1})$$

2. In the second iteration, variables  $y_{f1l}$  and  $x_{wf1}$  are set to the values produced at the first iteration. Also, variables  $y_{f2l}$  and  $x_{wf2}$  are required to be integer, while integrality of variables  $y_{f3l}$  and  $x_{wf3}$  is relaxed.
3. Finally, in the third iteration, variables  $y_{f1l}$ ,  $y_{f2l}$ ,  $x_{wf1}$ , and  $x_{wf2}$  are set to the values produced by the two previous iterations and variables  $y_{f3l}$  and  $x_{wf3}$  must be integer.

Our numerical experiments have shown that this method is quite efficient. In fact, even for the largest instances considered, each sub problem has been solved to optimality in less than one second.

*Appendix A.2. A location heuristic to solve the V-Problem*

This second heuristic deals with the V-Problem which shows a nonlinear objective function. In the context of the algorithm proposed, the V-Problem aimed at allocating available wood in such a way that the total density variance, with respect to the target densities ( $\hat{\delta}_{ft}$ ), is minimized. We propose a constructive allocation heuristic to solve this problem. The heuristic will allocate the available forests to cookers in a greedy manner, trying to minimize the variance of the wood allocated to each digester and period with respect to the target density values given by the L-Problem. After allocating the amount of wood required to satisfy the demand, the average density at each cooker and period is computed. These average densities become the new target densities and the allocation process is executed again. The heuristic stops when no reduction on the total density variance is reached. The V-Heuristic works as follows.

1. Target densities  $\hat{\delta}_{ft}$  corresponding to the working levels chosen by the L-Heuristic are received as input.
2. Wood is allocated to cookers and periods in such a way that the density variance is minimized. To this end, the wood is divided into two sets. The first set  $W_1$  contains the wood that *must be consumed* during the planning horizon because its time window closes before period  $T$ . This set is sorted increasingly in relation to the closing date of the wood's time window. The second set  $W_2$  contains the remaining wood. The greedy algorithm first allocates the wood from set  $W_1$  before moving on to the wood in set  $W_2$ . Once the allocation process has reached its end, a feasible solution is produced.
3. A local search procedure (a 2-Opt neighborhood search) is run in order to verify if the solution can be improved.
4. Based on the current solution, average densities in each cooker and period are computed. These densities become the new target densities and the heuristic goes back to the allocation procedure in step 2. The heuristic stops when it's unable to reach a minimal prefixed improvement between two iterations and returns the current values of average densities  $\delta_{ft}$ .

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